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# TTi Global Acquisition Investor Call

December 6, 2018

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# Cautionary Note about Forward-looking Statements



This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward looking statements. Forward-looking statements are not statements of historical facts, but rather reflect our current expectations concerning future events and results. We use words such as "expects," "intends," "believes," "may," "will," "should," "could," "anticipates," "estimates," "plans" and similar expressions to indicate forward-looking statements, but their absence does not mean a statement is not forward-looking. Because these forward-looking statements are based upon management's expectations and assumptions and are subject to risks and uncertainties, there are important factors that could cause actual results to differ materially from those expressed or implied by these forward-looking statements, including, but not limited to, those factors set forth under Item 1A – Risk Factors of our most recent Form 10-K and those other risks and uncertainties detailed in our periodic reports and registration statements filed with the Securities and Exchange Commission ("SEC"). We caution that these risk factors may not be exhaustive. We operate in a continually changing business environment, and new risk factors emerge from time to time. We cannot predict these new risk factors, nor can we assess the effect, if any, of the new risk factors on our business or the extent to which any factor or combination of factors may cause actual results to differ from those expressed or implied by these forward-looking statements.

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# Agenda



- Welcome
- Terms of Deal
- About TTi Global
- Why TTi Global - Strategic Reasons
- Industry Trends & Opportunities
- Summary
- Q&A

# Terms of Deal

## PURCHASE PRICE \$19M

- Greater than \$50M of 2019 revenue expected
  - \$20M+ APAC
  - \$20M North America
  - \$10M+ Rest of World
- Minimum \$9M working capital received

After integration and severance costs, expected to be **IMMEDIATELY ACCRETEIVE** to GP Strategies earnings per share

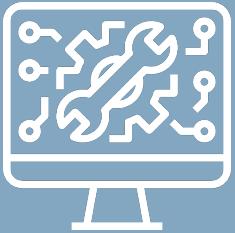
## SHORT-TERM IMPACT

- Implementation and severance costs
- Margins are lower than GP Strategies target
- Anticipated EBITDA of approximately 7% achieved for Q4 2019 and beyond

## LONG-TERM IMPACT

- On track for financial targets of strategic plan
- Staff augmentation model can add significant value to other GP Strategies divisions

# TTi Core Service Areas



## Service Technical Training

- Course Design & Development
- Training & Delivery Management
- Assessment, Evaluation & Certification

Completes Dealership Training  
2018 Revenue: ~\$28M+



## North America - Staff Augmentation Services

- Learning & Development
- Technical Services & Support
- Office Staff
- Call Center Personnel
- Engineering Personnel

Cross Selling Opportunity  
2018 Revenue: ~\$20M+



## Global Research Consulting

- Customer Research
- Employee Research
- Stakeholder Research
- Benchmark Report

Strengthens UK Capabilities  
2018 Revenue: ~\$2M+

# Why TTi - Strategic Reasons

# Building a Dominant Position in Global Automotive Industry

## TTi Global delivers immediate benefits to GP Strategies



Increase Share of Wallet with Top Ten Auto Makers



Enhances Global Platform as Integrated Training Supplier



Completes Automotive Services Portfolio



Expands Global Reach

# Increase Share of Wallet – With Top 10 Auto Makers

**TTi acquisition increases revenues 39% with top 10 auto makers**

More than  
**doubled revenue**  
in 5 of the top 10

Gained 2 new customers  
Now work with  
**all of top 10  
auto makers**

GP Strategies has approximately **5%** share of estimated **\$3B\***  
spent on training (globally) within the top 10 automotive companies

# Enhances Global Platform as Integrated Supplier

Become single source for global dealership services

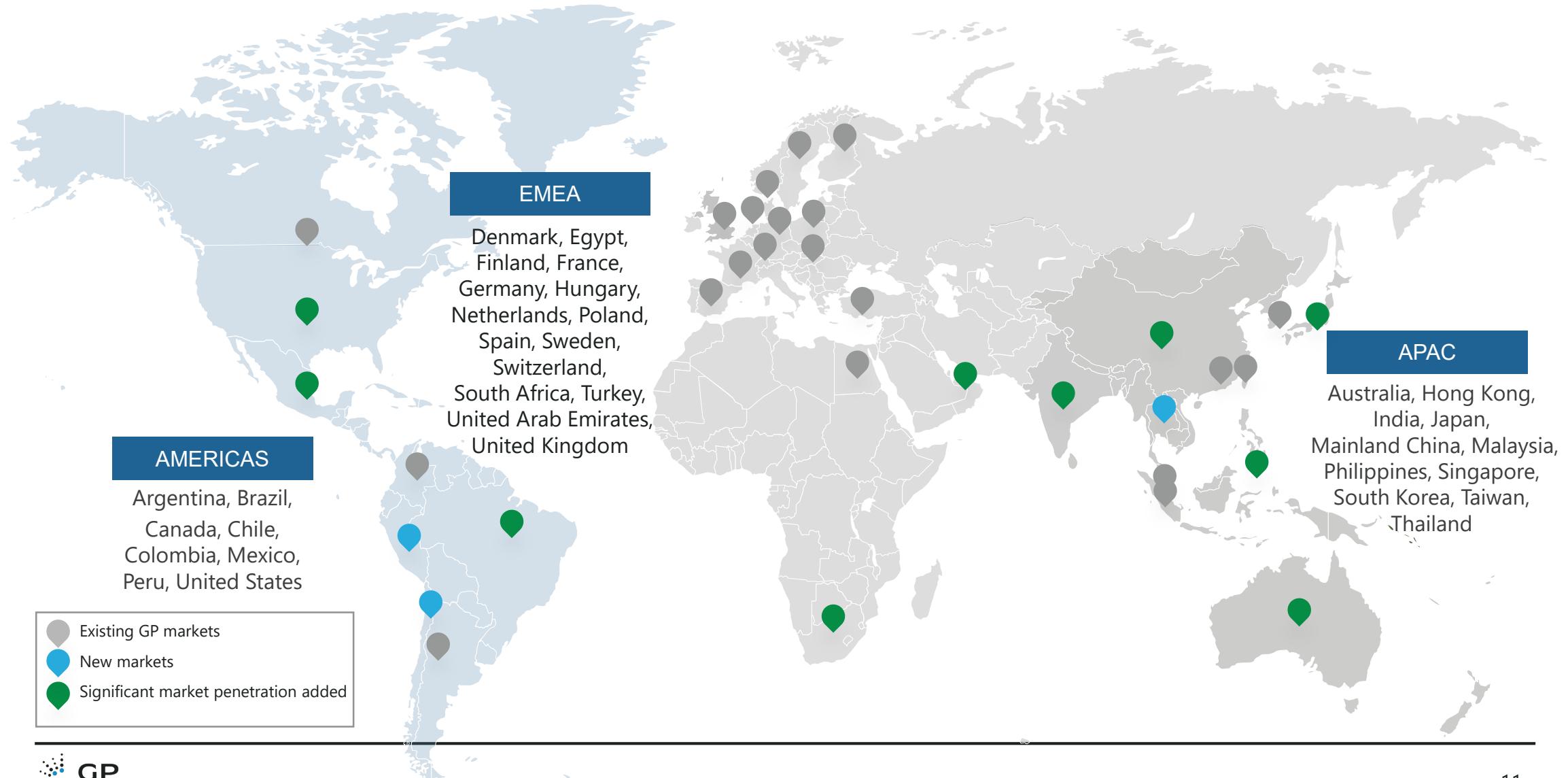
Greater scale and depth of services to capitalize on global training outsourcing opportunities

*Increased capability across LATAM & APAC; strategic increase in Japan*

# Completes Automotive Services Portfolio

- Service Technical Training
- Market Research
- Staff Augmentation
  - Vertical integration (margin improvement on current \$16M external spend)
  - Capitalize on two existing non-automotive contracts, in target industries
  - Anticipate greater than 10% organic growth in 2019

# TTi Expands GP Strategies Reach as Global Outsourcer



# Sets the Stage to Capitalize on Industry Disruption & Trends



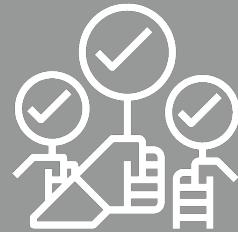
## SHIFT IN GLOBAL BUSINESS MODELS

- Centralized decision making and preference for global suppliers
- Shift towards integrated suppliers



## TECHNOLOGY ADVANCEMENTS

- Increased need and frequency of training for sales forces and service professionals



## CHANGES IN CUSTOMER BEHAVIORS

- Requires suppliers to have deep industry knowledge
- Shift in customer interactions in an omni-channel environment



## GROWTH IN APAC REGION

- Broadens capabilities in fastest growing region
- Enters Japanese and India automotive markets
- Establishes leading automotive training services position in China

# Summary

- New clients and increase share of wallet
- Aligns to growth geographies
- Enhances value creation
- Industry disruption presents great opportunity
- Immediately accretive to GP Strategies earnings per share after integration and severance costs

# Q&A



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